

FY2025 Q1 Business Results

August 7, 2025

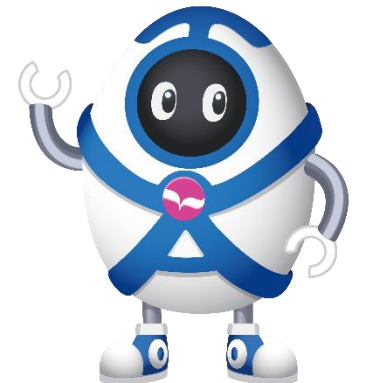


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FY2025 Q1 Summary

¥100M

Orders

¥104.3

YoY -20.2%

Net Sales

¥80.8

YoY -39.0%

Operating Profit

-¥5.8

¥22.1 in FY24 Q1

Ordinary Profit

-¥7.3

¥24.2 in FY24 Q1

Net Profit

-¥5.3

¥16.9 in FY24 Q1

► Orders

- Due to the impact of U.S. tariff policy trends, customers—particularly in “Other Asia” region—continue to take a wait-and-see attitude to investment.
- In China, orders are showing signs of recovery, driven by economic stimulus measures and moves toward in-house semiconductor manufacturing.

► Net Sales

- Significant decline due to continued order weakness since the second half of the previous fiscal year, and adjustments in customers’ delivery schedules in certain regions caused by customer-related factors.

► Profit

- As net sales did not reach the break-even point, all levels of profit recorded a loss.
- From Q2 onward, we expect to return to profitability, driven by a recovery in net sales.

FY2025 Q1 Consolidated Financial Results

¥100M

	FY2024 1Q Results	FY2025 1Q Results	Variance	YoY
Net Sales	132.5	80.8	-51.7	-39.0%
Operating Profit	22.1	-5.8	-27.9	-
Ordinary Profit	24.2	-7.3	-31.5	-
Net Profit	16.9	-5.3	-22.2	-

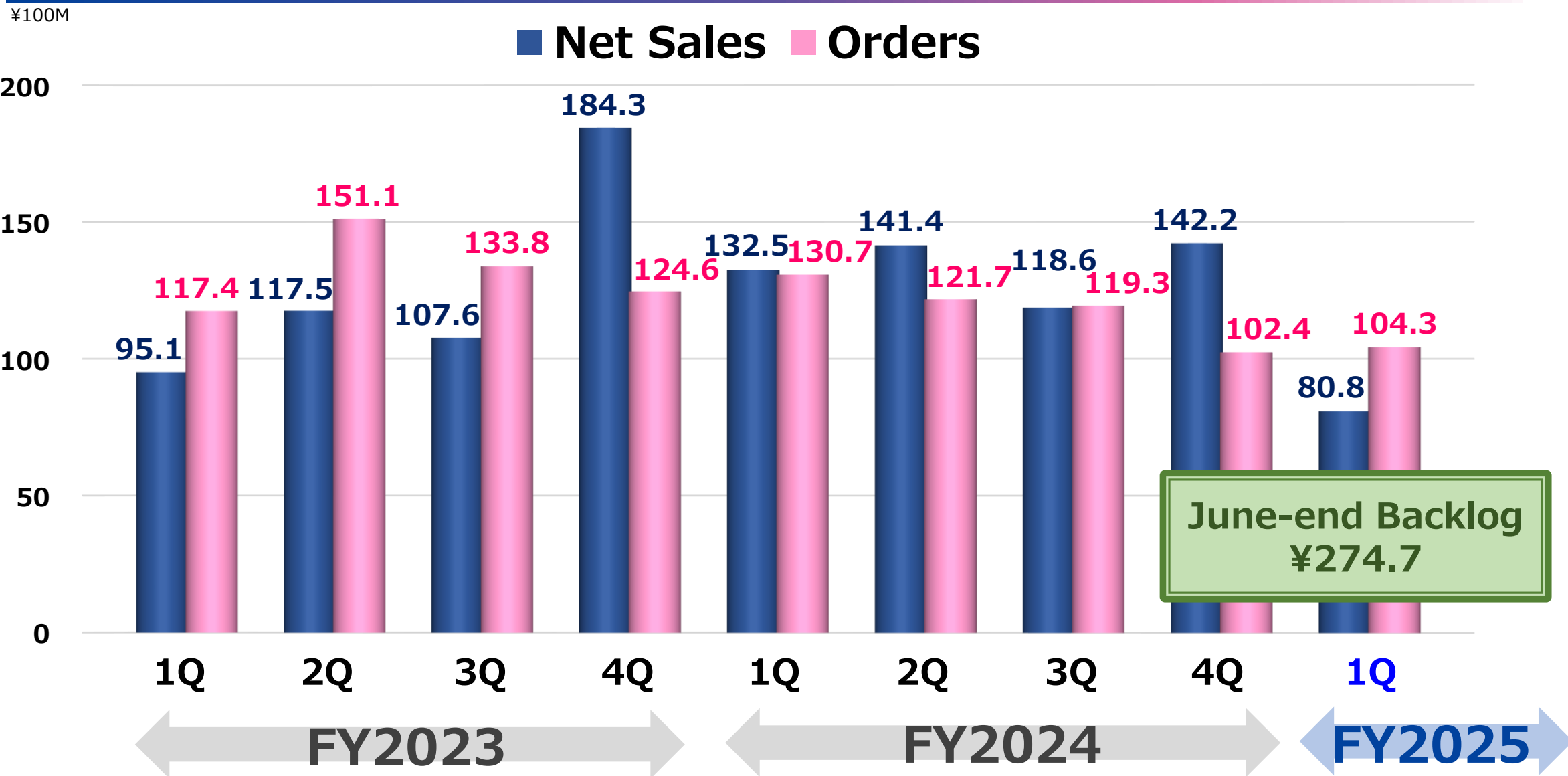
※Net Profit= Profit attributable to owners of parent

FY2025 Q1 Net Sales by Business Segment

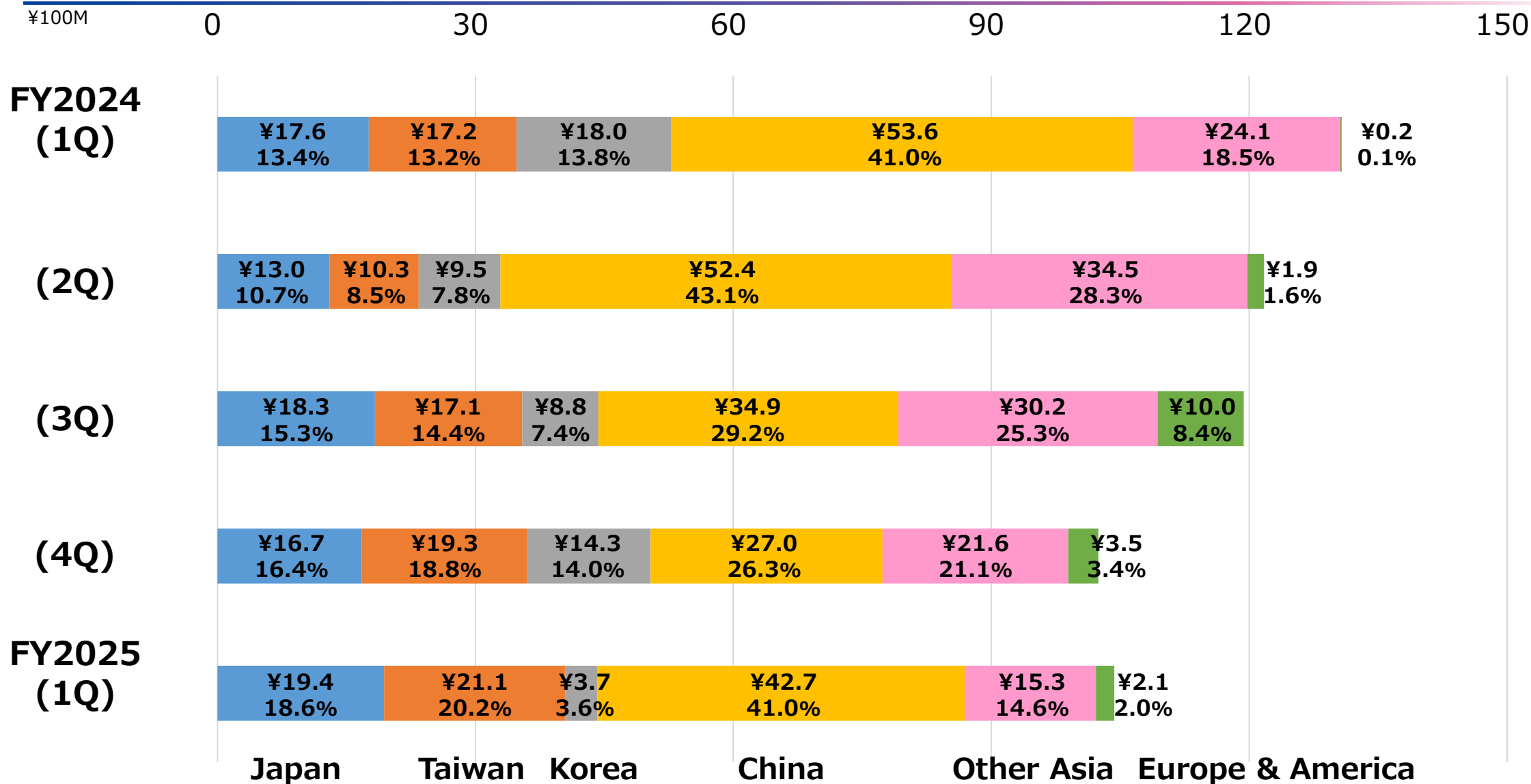
¥100M

	FY2024 1Q Results	FY2025 1Q Results	Variance	YoY
Net Sales	132.5	80.8	-51.7	-39.0%
Semiconductor	100.6	51.7	-48.9	-48.6%
Medical Device	5.7	5.9	+0.2	+4.3%
New Business	22.0	20.3	-1.7	-7.7%
Laser	4.2	2.8	-1.4	-33.2%

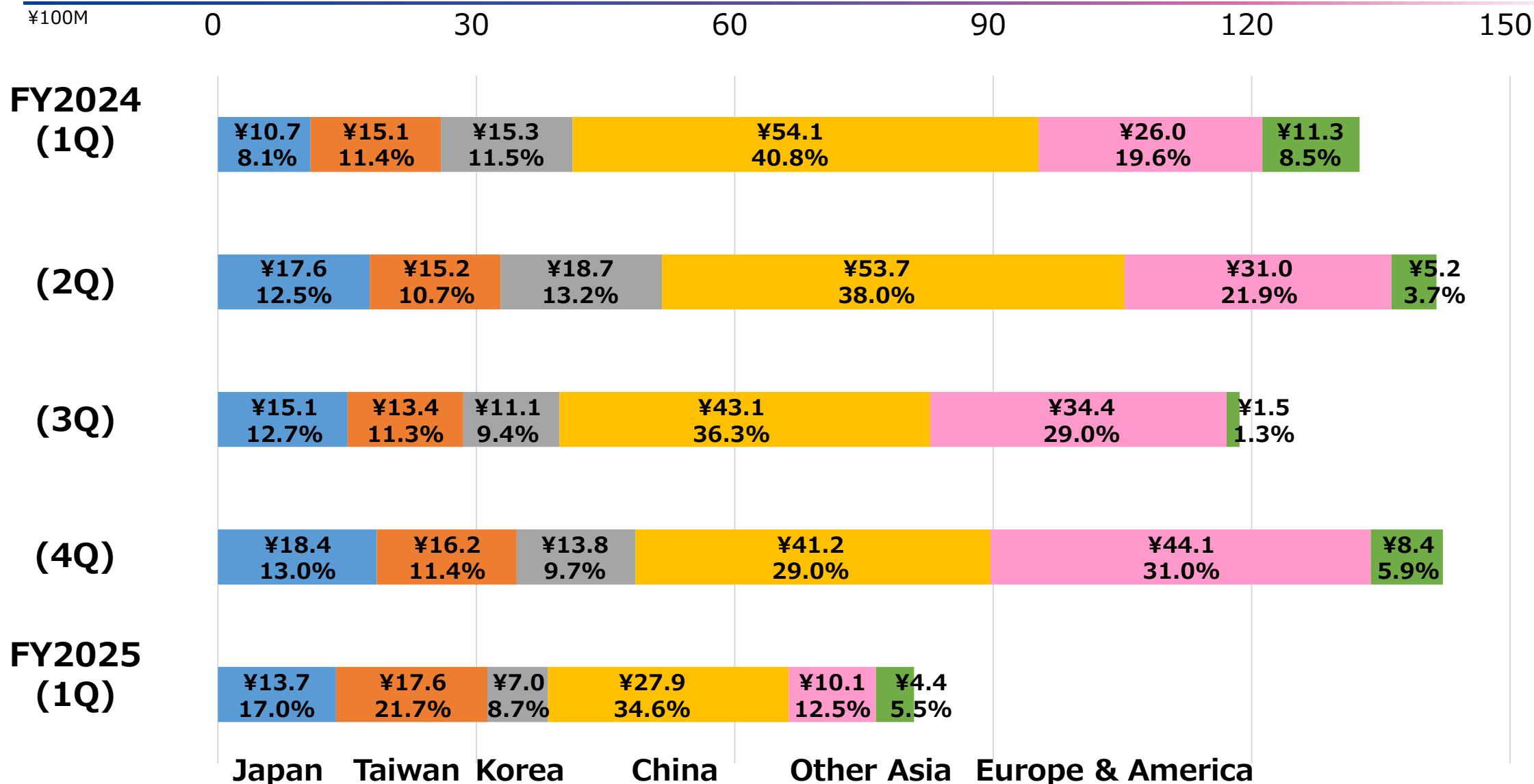
Net Sales and Orders Trend



Trend of Regional Order Composition Ratio (Destination-Based)

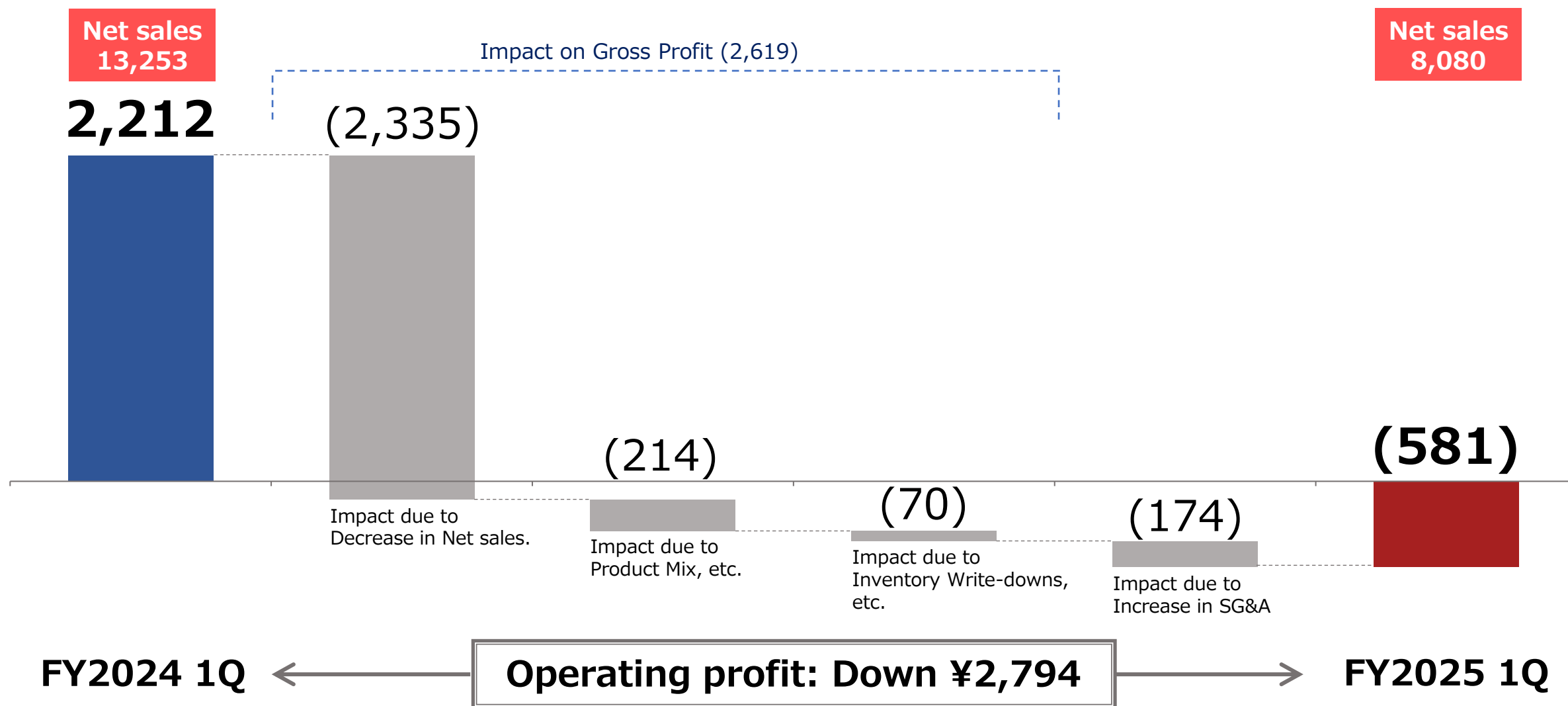


Trend of Regional Sales Composition Ratio (Destination-Based)



FY2025 Q1 Operating Profit Variance Analysis (YoY)

¥M



※Yen amounts are rounded down to millions.

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FY2025 1H Financial Forecast

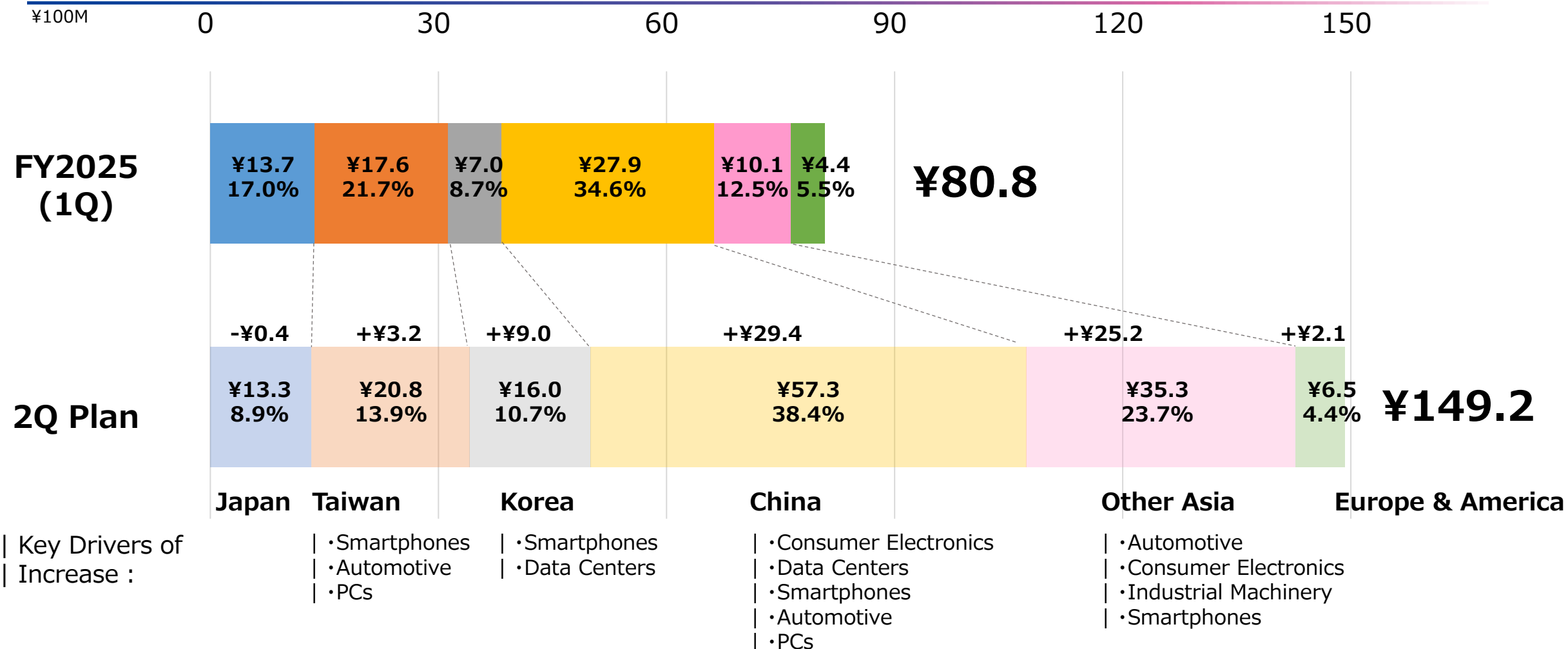
¥100M

	FY2024 1H Results	FY2025 Forecast			Variance	YoY
		1Q Results	2Q	1H		
Net Sales	273.9	80.8	149.2	230.0	-43.9	-16.1%
Operating Profit	52.6	-5.8	22.9	17.1	-35.5	-67.5%
Operating margin	19.2%	-	15.4%	7.4%	-11.8pt	-
Ordinary Profit	52.2	-7.3	24.4	17.1	-35.1	-67.3%
Net Profit	38.2	-5.3	17.3	12.0	-26.2	-68.7%

※Net Profit= Profit attributable to owners of parent

※Initial forecast is unchanged.

Regional Trends (Sales Forecast)



Regional Trends (Orders)

China

- Orders are showing signs of recovery from Q1, driven by economic stimulus measures. Continued to remain at a high level from Q2 onward.

Taiwan

- Stricter regulations have driven a shift back to Taiwan, leading to a gradual recovery in demand. Demand for PLP for AI applications is also growing.

Korea

- Non-AI memory remains sluggish, while orders for next-generation AI-related equipment are expected from Q2 onward.

Other Asia

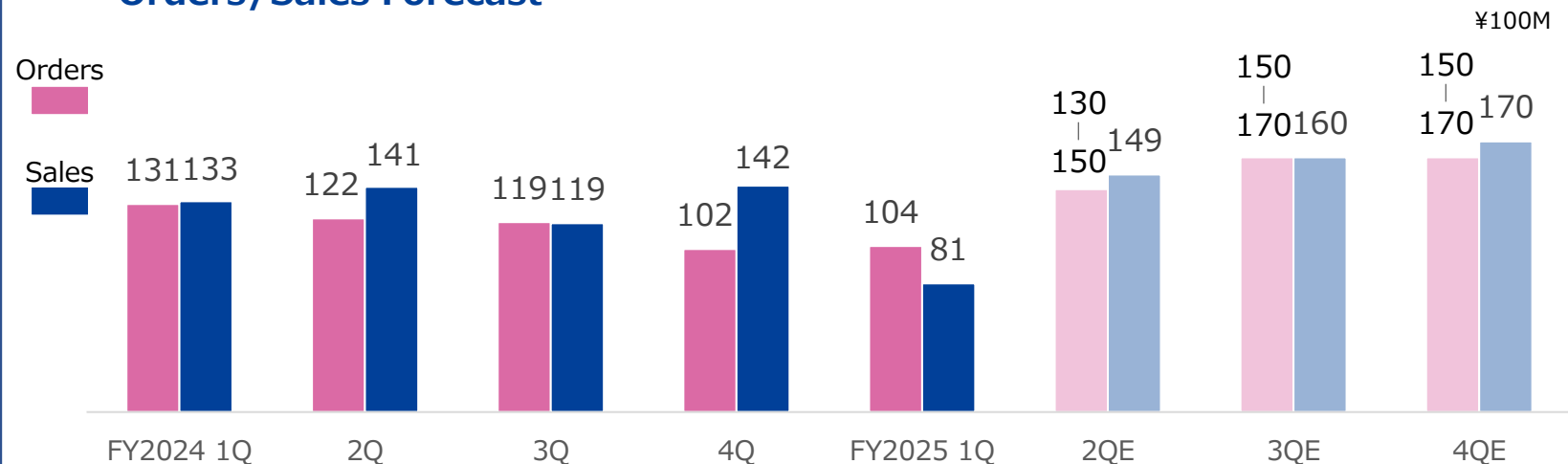
- The wait-and-see attitude on investment due to tariff impacts gradually improved from Q2 onward.

Market Outlook

Market Outlook Going Forward

- For Q2, we expect sales from projects whose deliveries were adjusted from Q1, and the cumulative results for Q2 are expected to progress in line with the sales plan.
- Orders are gradually recovering, and we expect an increase from Q2 through the second half. We also anticipate receiving orders for next-generation generative AI-related equipment from the Q2 onward.

Orders/Sales Forecast



Orders Forecast

¥100M

2Q
¥130–150

3Q
¥150–170

4Q
¥150–170

Profit & Loss Forecast

¥100M

Net Sales ¥560.0

Operating Profit ¥98.0

Ordinary Profit ¥98.0

Net Profit ¥68.6

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FY2025 Forecast

¥100M

	FY2024 Results	FY2025 Forecast			Variance	YoY
		1H	2H	FY		
Net Sales	534.7	230.0	330.0	560.0	+25.2	+4.7%
Operating Profit	88.8	17.1	80.9	98.0	+9.1	+10.4%
Operating margin	16.6%	7.4%	24.5%	17.5%	+0.9 _{pt}	-
Ordinary Profit	94.0	17.1	80.9	98.0	+3.9	+4.3%
Net Profit	81.2	12.0	56.6	68.6	-12.6	-15.5%

※Net Profit= Profit attributable to owners of parent

※Initial forecast is unchanged.

FY2025 Forecast of Net Sales by Business Segment

¥100M

Changed

	FY2024 Results	FY2025 Forecast			Variance	YoY
		1H	2H	FY		
Net Sales	534.7	230.0	330.0	560.0	+25.2	+4.7%
Semiconductor	395.3	165.8	251.0	416.8	+21.5	+5.4%
Medical Device	22.6	11.9	12.0	23.9	+1.3	+5.7%
New Business	94.2	45.5	54.0	99.5	+5.3	+5.6%
Laser	22.6	6.8	13.0	19.8	-2.8	-12.4%

TOWA Vision 2032

「To the top of the world with change」



《Contact》

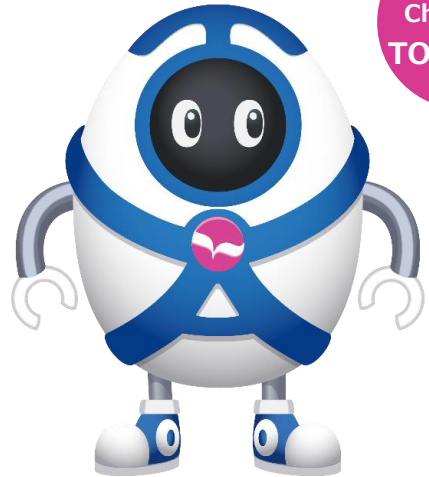
TOWA CORPORATION Corporate Planning Dept.

5 Kamichoshi-cho, Kamitoba, Minami-ku, Kyoto 601-8105

Telephone number : 075-692-0251

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Corporate Overview



TOWA
Character
TOWAPPY

Profile of TOWAPPY

- [1] Name: TOWAPPY
- [2] Origin of the name:
Delivering happiness to the world
from TOWA.
- [3] Favorite word: Challenge!

Company name

TOWA CORPORATION

Business

Semiconductor Business, New Business,
Medical Device Business, Laser Processing Machines Business

Address

5 Kamichoshi-cho, Kamitoba, Minami-ku, Kyoto

Established

April 1979

Chairman & CEO

Hirokazu Okada

President Executive Officer

Muneo Miura

Number of Employee

2,166 (consolidated) [as of June 2025]

Paid-in Capital

8.9 billion yen

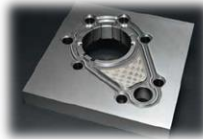
Code Number

6315

TOWA's Business

New Business

- TSS
(Total Solution Service)
- Tools for precision process,
Consignment processing
- Fine process
- Coating



Consignment processing



Remodeling, Repair,
Preventative Maintenance



Fine process
technology



Tool (end mill)

Laser Processing Machines Business

- Laser Trimmer
- Wafer Marker
- Laser Welder



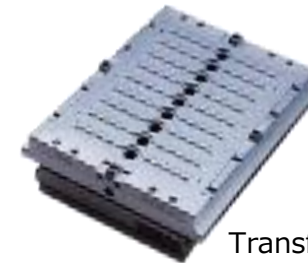
Laser Trimmer
Model SL432R



Wafer Marker
Model SL473GS3

Semiconductor Business

- Precision molds, Molding equipment and
Singulation equipment for semiconductor
manufacturing



Transfer Mold



Molding Equipment
Model PMC 2030-D



Compression Mold



Molding Equipment
Model CPM 1080

Medical Device Business

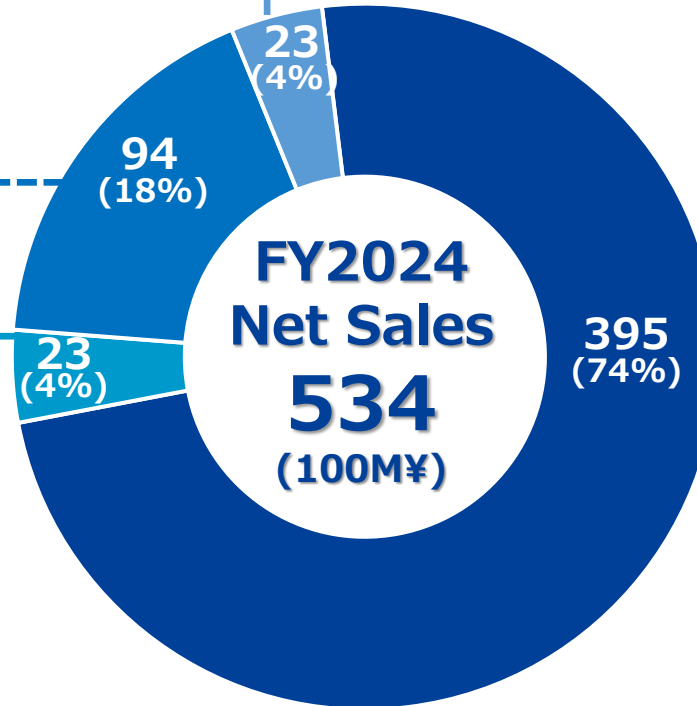
- Fine plastic products
- Medical products



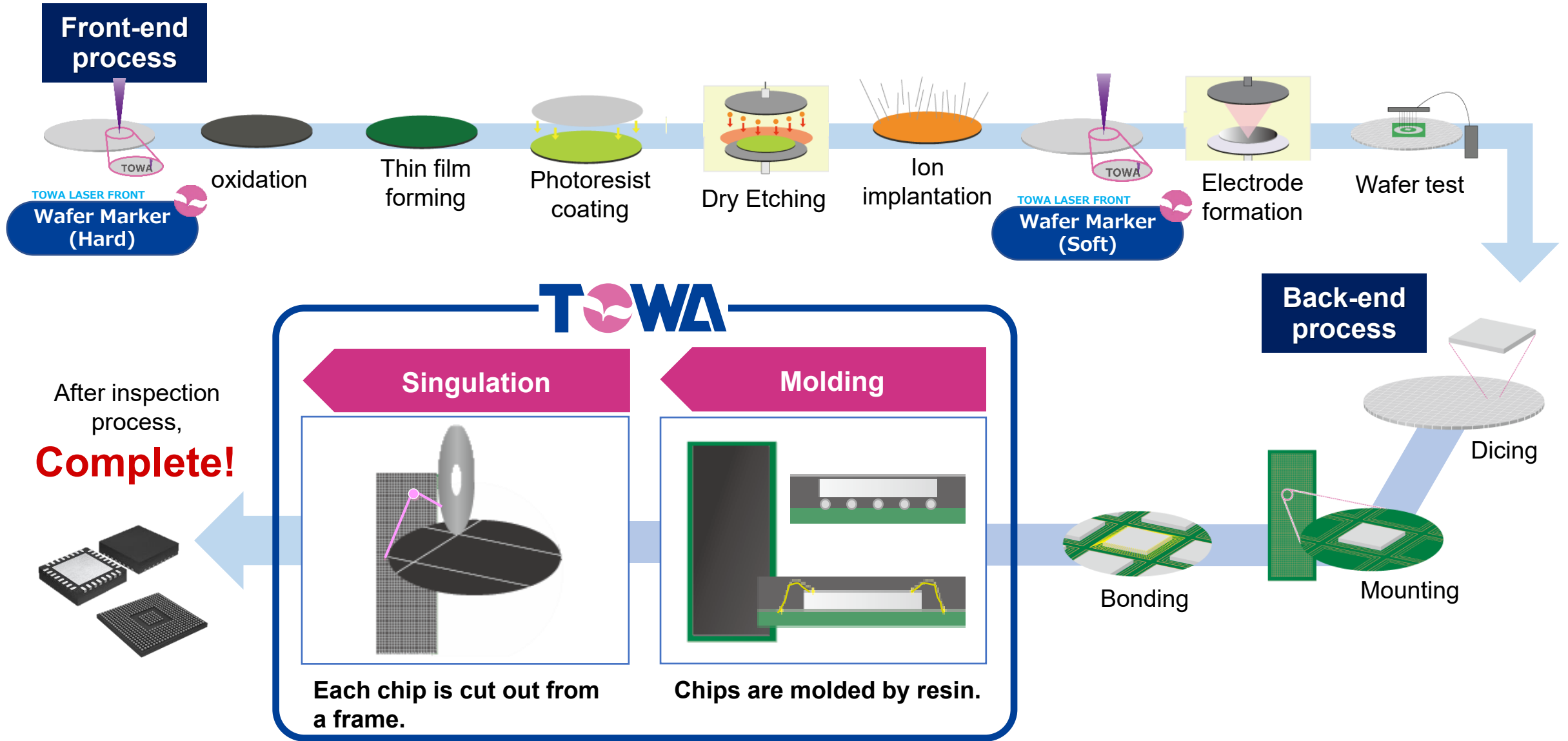
Component for IV drip



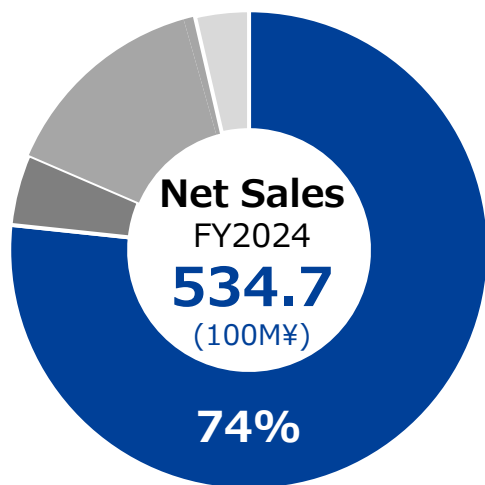
Component for syringe



Semiconductor Manufacturing Process

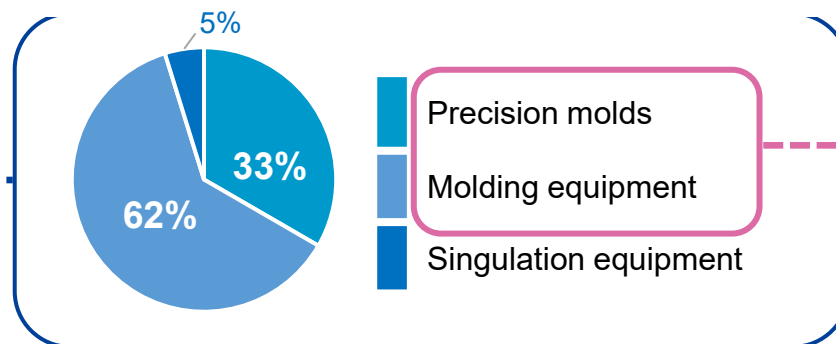


Semiconductor Business



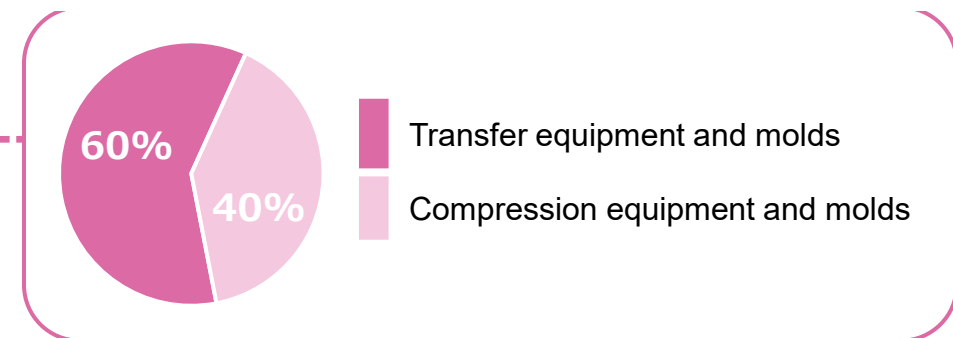
Semiconductor Business

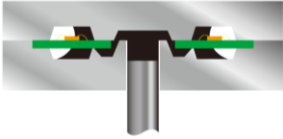
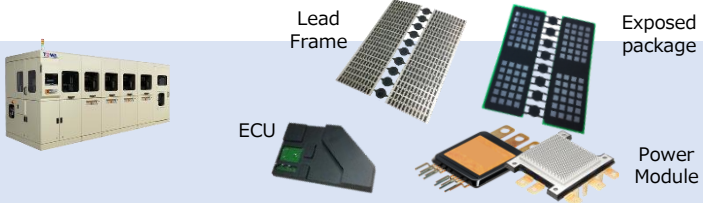

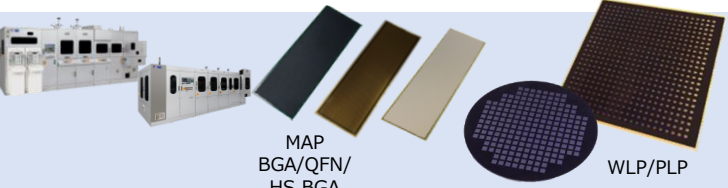
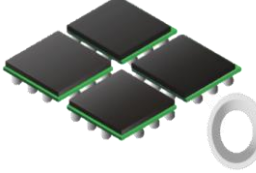
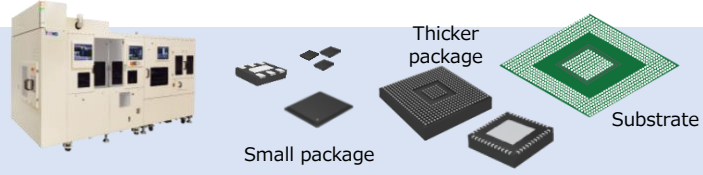
395.3 (100M¥)



Molding equipment and Precision molds

375.9 (100M¥)



Molding		Singulation
<h3>Transfer Molding</h3> <p>Molding method in which the resin is melted in a pot and filled into a cavity to be hardened.</p>   <p>Transfer</p> <p>Work size (Max.): 100×300mm</p>	<h3>Compression molding</h3> <p>Molding method in which the resin is placed directly into the cavity, and then the workpiece is immersed into the cavity after the resin is melted for resin molding.</p>   <p>Compression</p> <p>Work size (Max.): 660×620mm</p>	<p>Dicing and storing process for molded products by transfer or compression molding methods.</p>   <p>Singulation</p> <p>Package size (Min.): 1×1 mm</p>

New Business

Create new market and develop new business

TSS Business (Total Solution Service)

Propose kinds of solutions such as after sales service, refurbishment, fixing of TOWA's semiconductor manufacturing equipment and used equipment sales.



All molding process all over the world to TOWA!!

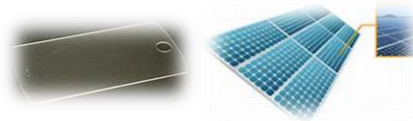
- Life Extension Program
- Used equipment sales
- Prevention & Upkeep (year to year basis contract)
- Parts provision
- Training Center

Coating Business

Apply TOWA's original mold surface processing technologies to medical products and domestic articles.



Expand share in pill pressing machine



Expand share in glass products

Nano tech Business

Apply ultra precise and fine processing technology used in ultra precision mold processing to medical and automobile fields.



Develop products in bacteria cultivation business



Develop lenses for Head Up Display



Develop lens for air picture projection

Tooling Business

Sell tools developed in house and incorporate TOWA's know-how as a mold manufacturer.



CBN·Ultra hard end mill



Processing by undertaking customer order



Fusion of a 3D printer and TOWA's too

Medical Device Business

Company Name

BANDICK CORPORATION

Business

Manufacturing of medical plastic molded products
Assembly of medical equipment

Address

596-146 Shimojo Minamiwari,
Tatsuoka-cho, Nirasaki-shi, Yamanashi

Acquisition Date

November 18, 1983

President & CEO

Toshihiro Terauchi

Number of
Employees

92 (as of June 2025)

Main Products

Medical plastic molded product



Plastic molding process using ultra-precision mold technology and proprietary technology



Assembling and production in a clean room

Laser processing machine business

Company Name

TOWA LASERFRONT Corporation

President & CEO

Noboru Hayasaka

Business

Development, Design, Manufacturing, Sales and Maintenance of Laser & Laser Processing machines

Number of Employees

107 (as of June 2025)

Address

1120, Shimokuzawa, Chuo-ku, Sagamihara-shi, Kanagawa

Acquisition Date

August 1, 2018

Main Products

Laser Trimmer



Wafer Marker

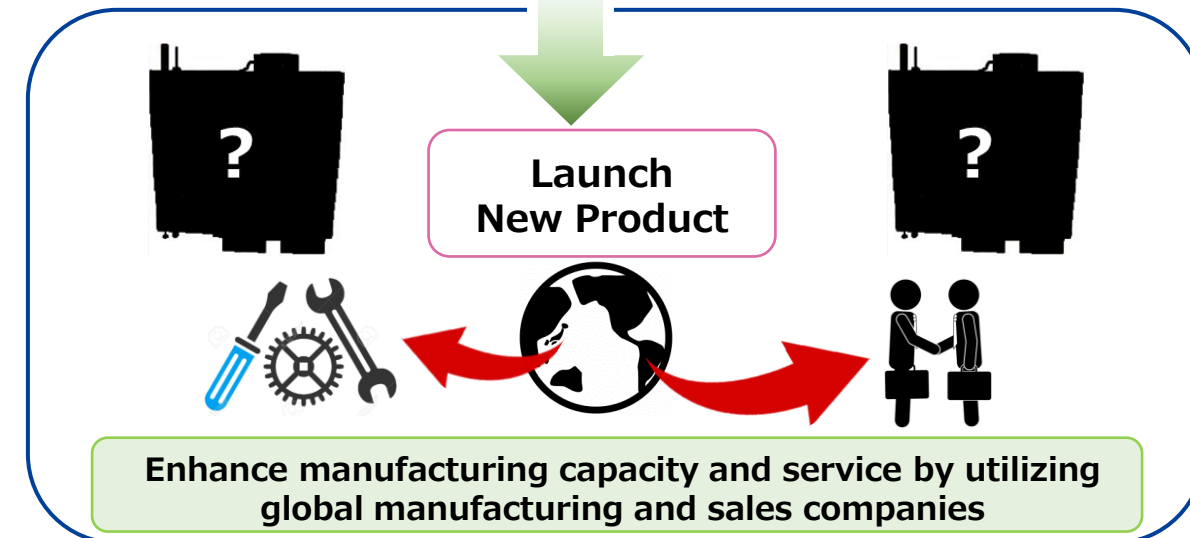


Laser Welder



Combine laser related technology and back-end semiconductor technology to create new market

TOWA X **LASERFRONT**



Factories

●TOWA

● Affiliated Companies



Korea

●TOWA KOREA Co., Ltd.

» Manufacturing of equipment, precision mold and component



●TOWA FINE Co., Ltd.

» Manufacturing of blade



China

●TOWA (Suzhou) Co., Ltd.

» Manufacturing of equipment and precision mold



●TOWA (Nantong) Co., Ltd.

» Manufacturing of equipment and precision mold



Malaysia

●TOWAM Sdn. Bhd.

» Manufacturing of equipment



●TOWA TOOL Sdn. Bhd.

» Manufacturing of mold



Kyoto (Kyoto-shi)

●Headquarters/Factory

» Develop/manufacture of equipment and precision mold



Kyoto (Ujitawara-cho)

●Kyoto East Plant

» Manufacturing of mold



Saga (Tosu-shi)

●Kyushu Work

» Manufacturing of mold



Japan

Yamanashi (Nirasaki-shi)

●BANDICK Corporation

» Manufacturing of fine plastic products



Kanagawa (Sagamihara-shi)

●TOWA LASERFRONT Corporation

» Develop/manufacture of laser & laser processing machines

Sales/Service facility

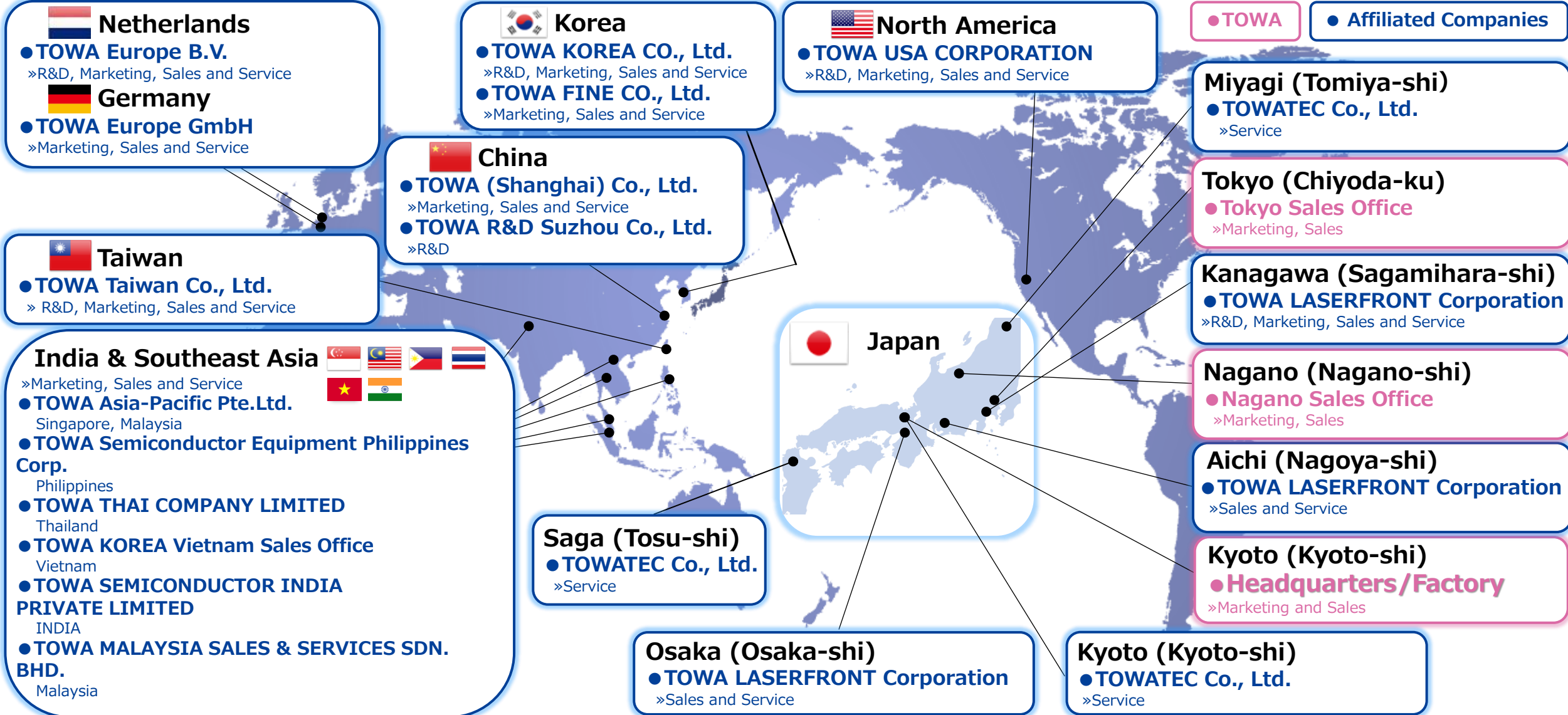
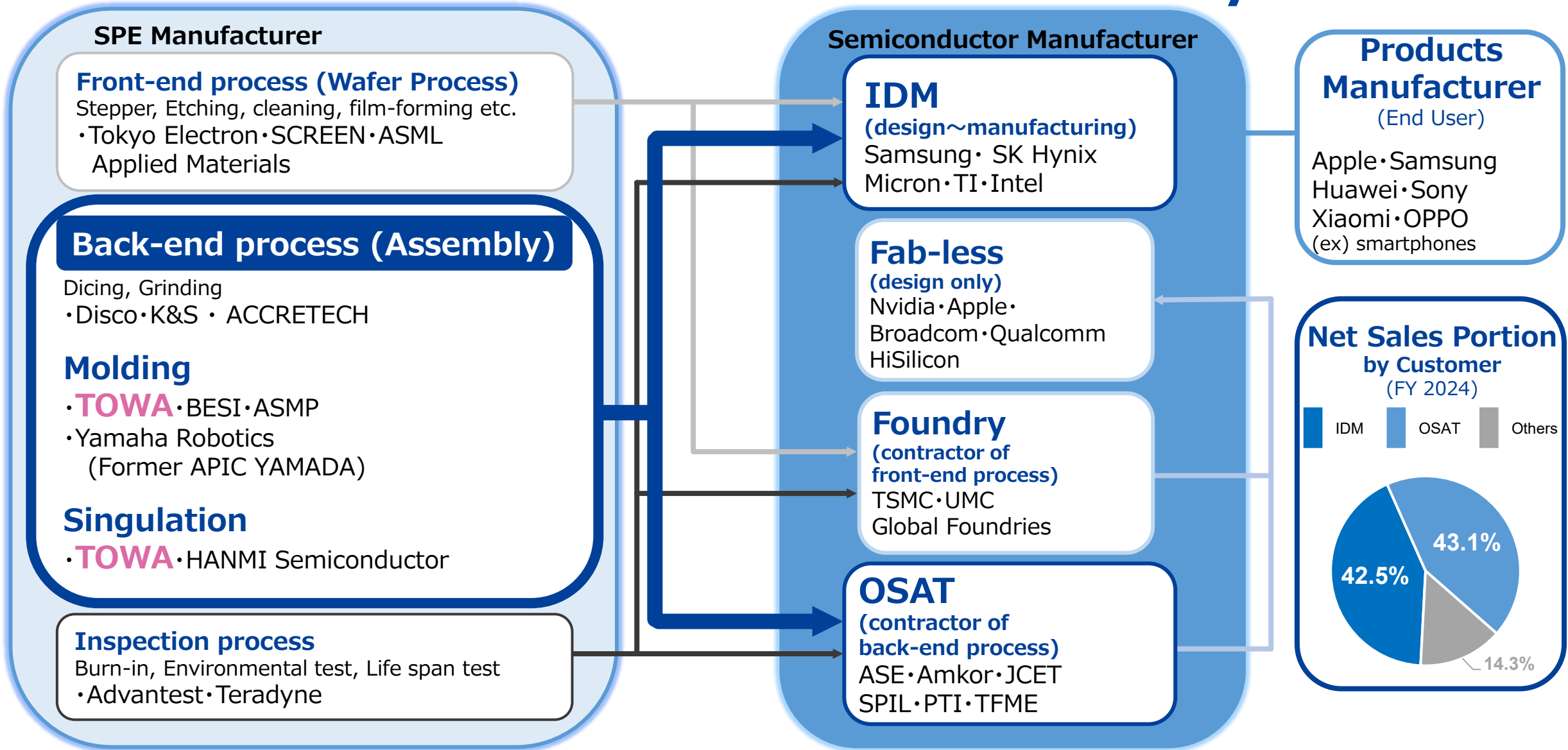


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- **Relationship with the Market**
- TOWA's History and Strengths
- TOWA Vision 2032 & Financial Presentation

Interrelation of Semiconductor Industry



Global share of semiconductor molding equipment

64.8%

FY2024

Global share **No.1**

- Leading company in the semiconductor molding equipment market
- Consistent support system from design and production to equipment installation, mass production and after sales service
- Providing a prototype environment for developed products

16.0%



Company A

11.7%



Company B

3.3%



Company C

2.4%



Company D

1.8%



Company E



*Created by our company based on data from TechInsights

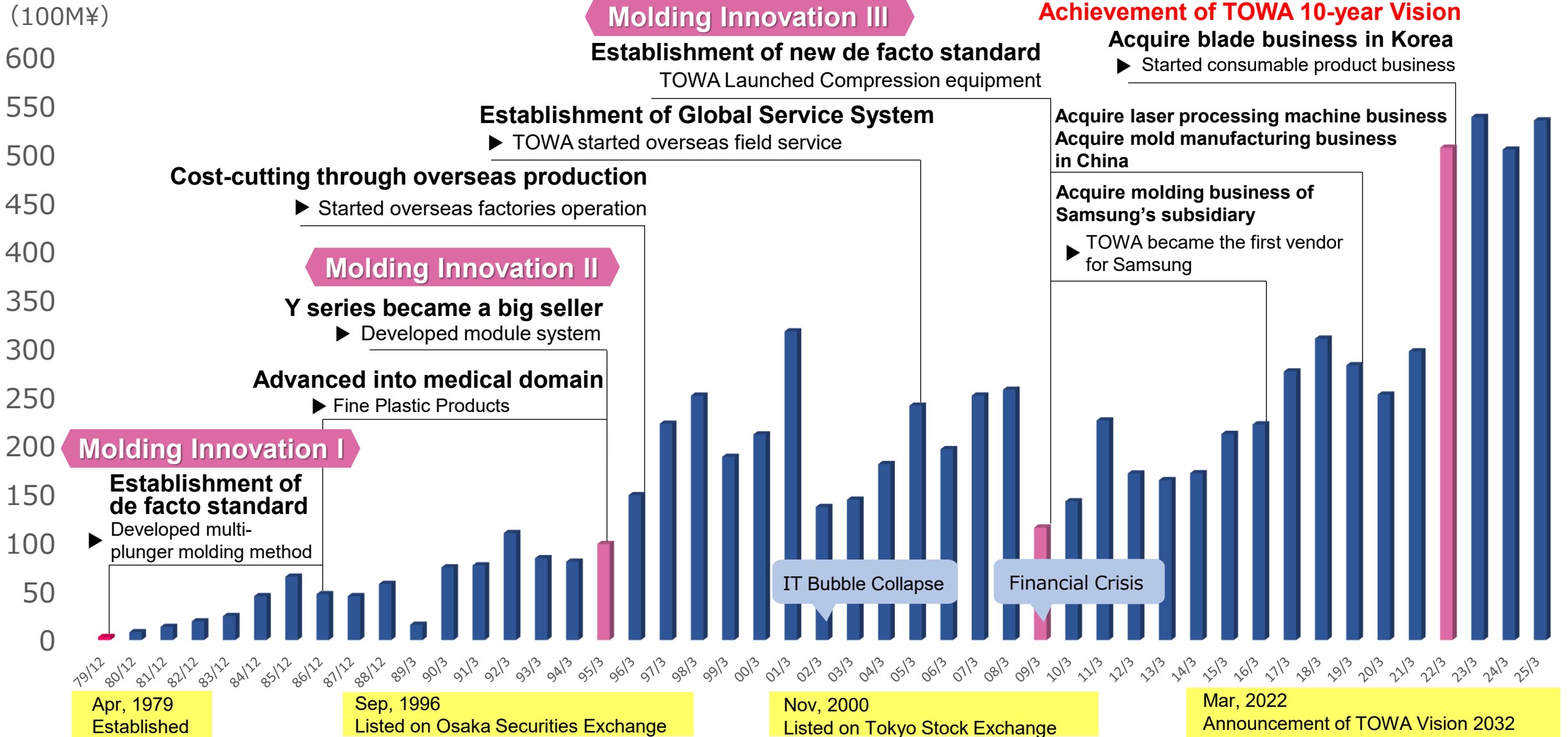


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Progress of TOWA

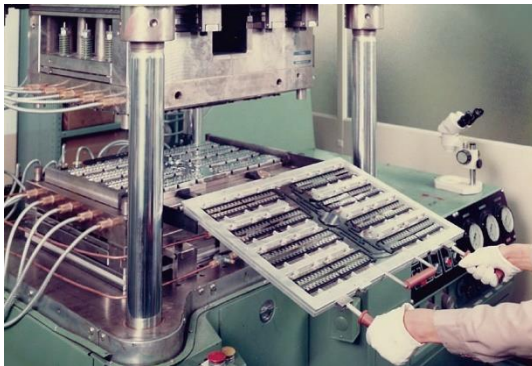
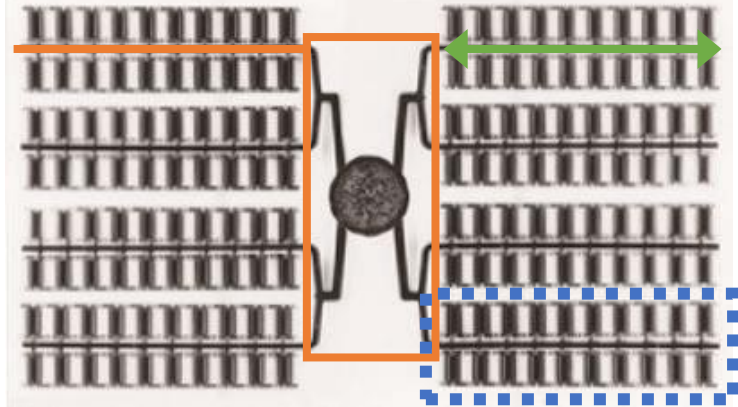


Molding innovation I (1979)

Conventional Mold

Manual molding by putting one palm size resin into the central pod. Resin runs **long distance**. Molding quality is **not homogeneous**. And **much waste of resin**.

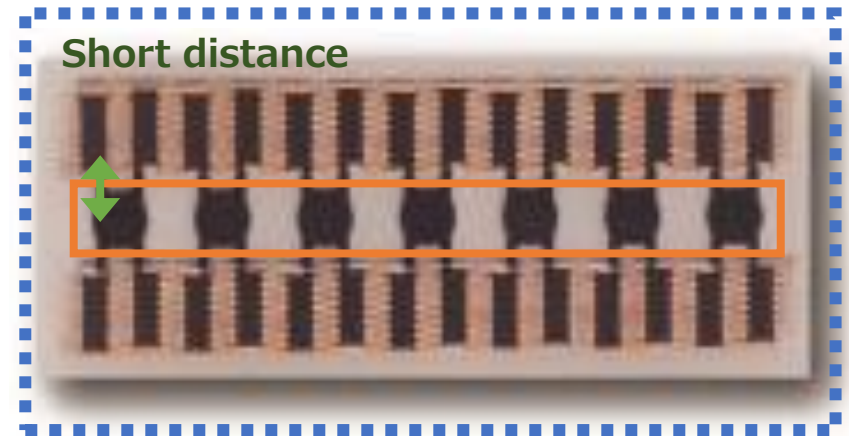
Much waste of resin Resin runs long distance



Multi-Plunger Mold

Auto molding by putting finger size resins into several pods. This realized **short** runner, **homogeneous** molding quality and **less waste of resin**.

Short distance



Less resin waste



Molding innovation II (1995)

Module System (Y series)

**Before the development of Module System,
Molding equipment was...**

Each equipment is designed depends on what or how much it will manufacture. Semiconductor manufacturers had to buy another equipment, when they want to manufacture another type of product or increase their product volume.



Module System enables to adjust press number!!

- Even you have only one Y series machine,
you can manufacture many types of products or increase your product volume.

Y series is sufficient to meet the needs of assembly subcontractor, to perform backend process bringing from IDM.

Semiconductor molding equipment is one of the strongest quality of TOWA.



2 Module Connection



4 Module Connection

Molding innovation III (2009)

Compression Molding Equipment

Independent compression molding technology has enabled to mold **cutting-edge devices, and cut the cost significantly!!**

The compression technology is **unrivaled** from its launch in 2009 because of the patent and technical difficulty.

Features

- 100% resin efficiency
(**CO2 emissions reduced by about 70%**)
- Compression molding with no resin fluidity
(**reduce defective products**)
- Most suitable for **cutting-edge** such as memory and 5G
- Applicable to both granular type and liquid type resin
- Applicable to both panel size and wafer size



Compression Equipment
Model PMC 2030-D

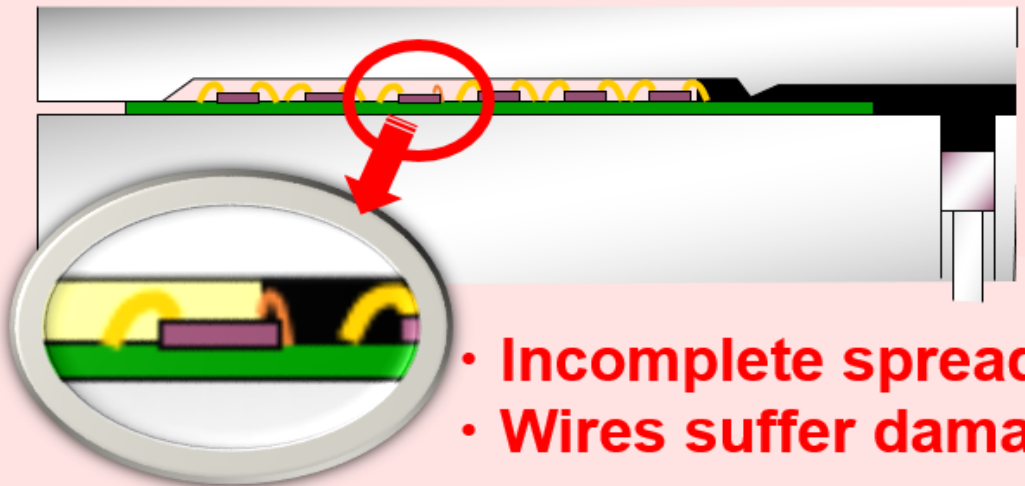


Encapsulation (Molding) Process

Transfer molding

Injecting resin type

Resin flows

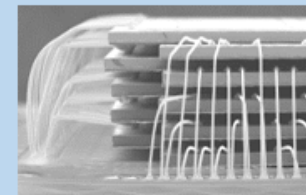
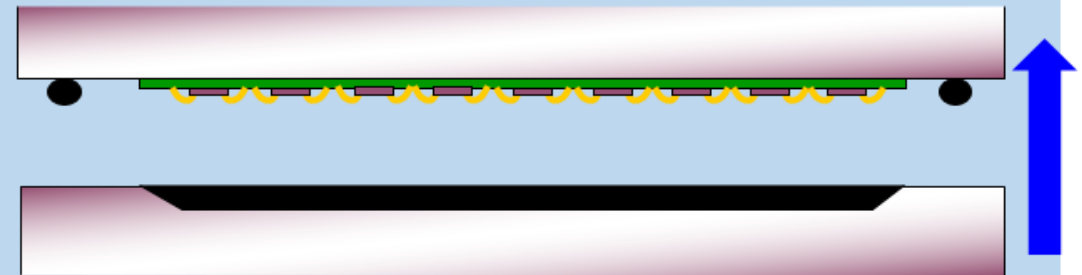
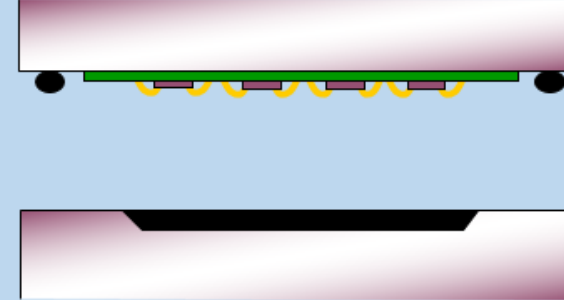


- Incomplete spreading
- Wires suffer damage

Compression molding

Compressing resin type

No Resin fluidity



- TOWA enabled large size panel molding
- No damage to products

Semiconductor Manufacturing Equipment Line-Up

～Compression Mold～

Compression Equipment
Model CPM 1180



Work max size : 660 × 620mm

Compression Equipment
Model CPM 1080



Work max size : ϕ 300mm,
320×320mm

Compression Equipment
Model PMC 2030-D



Work max size : 100x300mm

～Transfer Mold～

Transfer Equipment
Model YPM 1180



Work max size : 100x300mm

Transfer Equipment
Model YPM1250-EPQ



Work max size : □150mm, 100x300mm

～Singulation～

Singulation Equipment
Model FMS 4040



Work max size : 100x300mm